

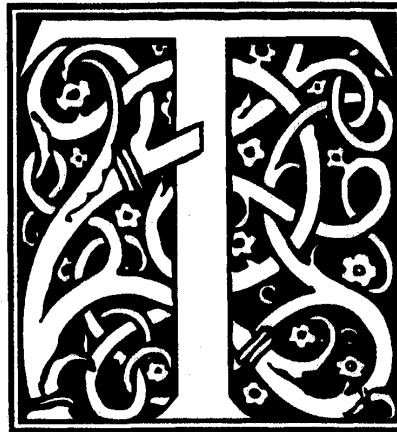
**MINNEAPOLIS NEIGHBORHOOD REVITALIZATION PROGRAM**

**TANGLETOWN  
NEIGHBORHOOD  
ACTION PLAN**

**Date Adopted by the Policy Board: January 26, 1998**

**Date Adopted by the City Council: February 20, 1998**

**Document Number: 98-36M**



# Tangletown NRP Action Plan

Neighborhood Approval: 20 November 1997  
NRP Management Review Team : 4 December 1997

Tangletown Neighborhood  
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# Tangletown NRP Action Plan

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## **Exhibit A:**

### **Acknowledgements**

The Tangletown Neighborhood Association Board of Directors extends sincere appreciation to the many volunteers who, over the last two years, have contributed thousands of hours of their time to creating the NRP Action Plan. We thank the dedicated volunteers involved in the NRP Startup Committee, the NRP Task Forces, and the NRP Steering Committee, who gave their time and energy to form these groups and perform the work that each was required to do.

We are especially thankful to the individuals who took on the challenge to chair the Tangletown NRP Task Forces including: Kathy Saari of Neighborhood Livability; Rene Block and Lynell Voigt of Schools; Anna Larson of Parks and Public Spaces; Laura Barbeau and Julie Brunzell of Crime Prevention; Ray Croaston of Traffic Safety; and, Paul Gates of Business. We also acknowledge that this work would not have been possible without the dedication of the NRP Steering Committee which currently involves the following neighbors: Tom Balcom, Rene Block, Ray Croaston, Woody Dixon, Carl Franzen, Paul Gates, George Gleeson, Jim Greenlee, Anna Larson, Susan Lichliter, Sam Sarat, Laura Silver, Shirley Ungar, Lynell Voigt and Ed Wunsch. Former Steering Committee members Judith Forbes, Joan Murphy, Colleen Moriarty, Lynn Martin, Lynn Nichols, Dan Gosselin, Denise deVictoria, and Mike Schadauer are also appreciated for their time and effort.

Thanks also to Shirley Ungar and Dan Gosselin for providing financial oversight, and Carl Franzen for providing beautiful and enticing graphics. Lastly, we extend a special thanks to Joan Murphy, who served as Chair of the NRP Steering Committee from 1995 until 1996, and also to Paul Gates and Anna Larson who replaced her as co-Chairs in the spring of 1996. These three leaders have been especially instrumental in guiding the process and assisting the community in completing the Tangletown NRP Action Plan on schedule.

## **What is Tangletown?**

### ***-An Introduction to the Neighborhood and Its Residents***

Tangletown, platted in the 1880's and annexed to the city in 1887, is a predominantly residential neighborhood interspersed with small commercial areas that follow the former streetcar lines along Grand and Nicollet. A bridge crossing Minnehaha Creek on Lyndale helped create a commercial area at Diamond Lake Road. By 1940 the area was almost completely developed, but because it happened over the course of many years, one can see a wide variety of architectural styles when strolling along the tree-lined streets. From the attraction of Minnehaha Creek bubbling along the southern end of the neighborhood, to the diverse services offered in the commercial nodes, to the public structures including Washburn High School, Ramsey International Fine Arts Center, and the historic Washburn watertower, to the size and splendor of its housing stock, Tangletown offers a small town atmosphere within a large metropolitan area.

Tangletown neighborhood is classified by the City as a 'protection neighborhood.' Its boundaries on the north and south respectively are 46<sup>th</sup> Street and Diamond Lake Road, the east boundary is 35W, and the west is Lyndale Avenue. There are almost 1500 housing structures which contain approximately 1925 housing units in the Tangletown neighborhood. 37% of the housing was built before 1920 and the remaining was built before 1960. According to the 1990 census, 84% of Tangletown neighbors lived in owner-occupied housing and the remaining 16% was in rental units. Approximately 8% of the housing stock (117) were in substandard condition, based upon 1992 records in the City Assessor's Office, which compares with a citywide rate of 9.9%. Possibly because of the age of the housing stock, however, targeting dollars to exterior home repair was the highest rated objective for the NRP Action Plan in the November 1996 'dot-mocracy'. Improving the appearances of businesses was rated a very close second.

The approximately 4500 people that live in the Tangletown neighborhood are largely euroCaucasian (94%) and, according to the 1990 census, almost 25% of the population is enrolled in school, including, pre-primary, elementary, junior and senior high, and college. Half of the households have children under the age of 18 living in them. In 1989 the median family income was \$53,737 which compares to the city-wide median of \$32,998. Only 3% of Tangletown neighbors are below the poverty level, as compared to the city-wide average of 18.5 %.

Although the Tangletown neighborhood has a crime rate well below the city average, neighbors still identified personal/property safety and nuisance crimes (graffiti, loitering, pay phone and traffic issues, etc.) as a neighborhood concern. These issues were viewed as essential during the neighborhood House Parties, held in 1996, to increasing safety in the neighborhood. Some of the concern was perceived to be related to Washburn High School, and also related to a general feeling that neighbors do not know each other well enough to look out for each other. Tangletown neighbors felt that they were on the edge of very serious crime and because of it the quality of life in the neighborhood is fragile.

## **History of the NRP Process in Tangletown**

The Tangletown NRP process began in early 1995 when the NRP Startup Committee formed to draft the NRP Participation Agreement. It was anticipated that the NRP First Step planning process would take the neighborhood through the spring of 1996 to complete. At a communitywide meeting in the fall of 1995, nine members were elected to the NRP Steering Committee. At the committee's first meeting, additional members representing various neighborhood constituencies were appointed. The responsibilities of the committee included coordinating the efforts of task forces, neighborhood organizations and interest groups, and City departments to gather issues and concerns, research possible solutions, and develop recommendations and present them in the form of a First Step Action Plan.

As part of its research of neighborhood assets and challenges, and also as a tool to build neighborhood connections, the Tangletown NRP Steering Committee held House Parties in the spring of 1996. The over 40 parties, held on a block-by-block basis, provided the framework for the NRP Action Plan and for the drafting of Goals and Objectives. The Objectives were then prioritized by over 150 community members that attended a neighborhood--wide 'Dot-mocracy' meeting in November 1996. All of this information was passed onto the newly formed NRP Task Forces which had been organized just a month before hand. The five NRP Task Forces included Business, Neighborhood Livability, Schools, Parks and Public Spaces, Traffic Safety, and (added in the fall of 1997 due to neighborhood-expressed interest) Crime Prevention. Each Task Force was expected to develop strategies to achieve the Goals and Objectives identified through the House Parties and emphasized at the 'Dot-mocracy' prioritization meeting. The Task Forces (which were open to anybody in the community that cared to give their time, expertise and opinions) were composed of over 50 hard-working far-sighted neighbors.

A new timeline was established by the Steering Committee in December 1996. Besides being behind schedule with the initial estimate of the NRP Participation Agreement, part of the impetus for this new timeline was a desire to create and present a full NRP Action Plan to the community rather than a First Step Plan. The revised timeline, which extended the planning and approval process through 1997, was approved by the Tangletown Neighborhood Association at their 1996 December board meeting.

The NRP Task Forces presented their recommended strategies and funding to the Steering Committee in the spring of 1997 and then took a much deserved break. The Steering Committee took the over \$1,600,000 request and whittled it down to \$1,107,000, the amount that the neighborhood expected to receive from the City for the NRP proposal. This recommended draft plan was presented to the neighborhood via a mailed summary and a one evening Open House in May. Comments were accepted on the draft Plan and these were evaluated by the Steering Committee and used as a way to judge both public support and also confusion about the Plan, its recommended strategies, and proposed funding.

In September 1997, the NRP Steering Committee reconvened the NRP Task Forces for 6 weeks to revise their plan sections based upon the input received by the community. At the same time the committee began preparing for the presentation of the full Tangletown NRP Action Plan to the neighborhood for a vote. Once again the Task Forces submitted their recommendations to the

Steering Committee, whose job it was to weigh the value of each strategy for the neighborhood, as a whole.

The revised draft of the recommended NRP Action Plan was presented to the community at the October Tangletown Neighborhood Association board meeting, where once again comments were solicited to judge if the plan was on target. After hearing no overwhelming opposition to any portion of the draft Plan, the Steering Committee voted to proceed with the Plan recommendation and mailed a summary of it to every Tangletown home and business. Absentee ballots were included with the summary, and copies of the full Plan were made available at local businesses and by home-delivery, upon request. In-person voting occurred on the evening of November 20th; this Open House also provided neighbors the opportunity to ask questions of both Steering Committee and Task Force members. The Plan was approved by an overwhelming majority and the TNA Board of Directors immediately convened, following the closing of voting, and accepted the Tangletown NRP Action Plan for submission to the City of Minneapolis.

### **Executive Summary**

The Tangletown NRP Action Plan presented on the following pages is the work of many dedicated volunteers who committed countless hours of service over a two-year period to research their community's concerns and develop strategies to address them. These neighbors identified the strategies contained in this plan as important actions for the neighborhood to take. It is felt that the implementation of these strategies will assist the neighborhood in building the type of community of which many Tangletown residents have said they want to be a part.

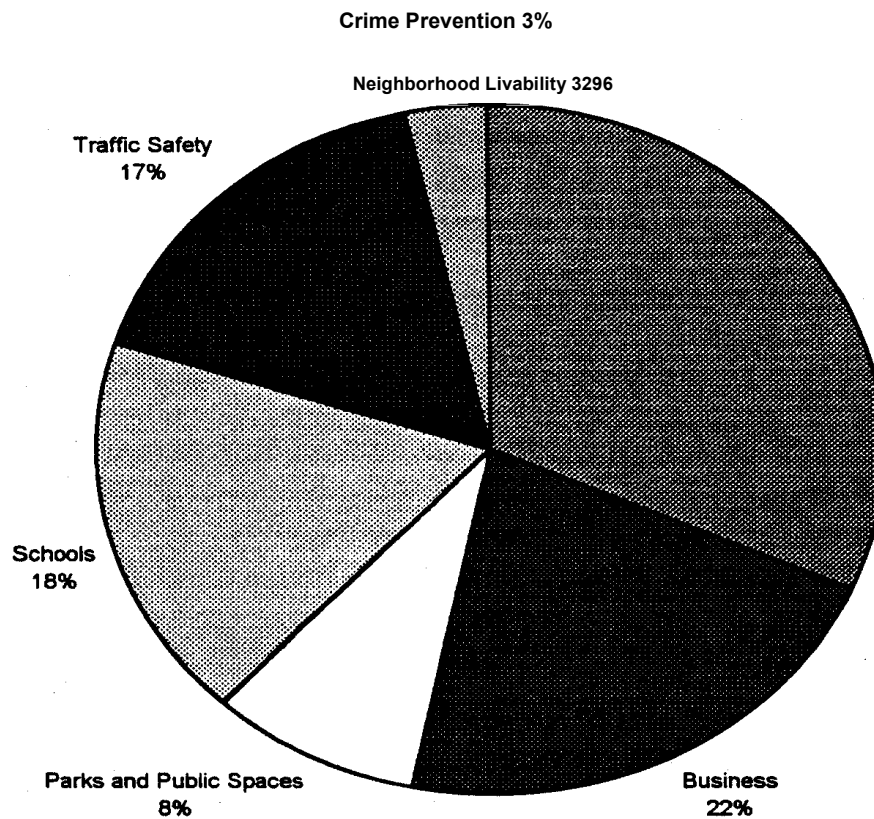
The following charts provide an overview of the strategies embodied in this Action Plan, and also the amount of NRP dollars allocated to each strategy. The full strategy description and the justification for its cost can be found under the corresponding Task Force in the attached Action Plan. Although some NRP Funds are designated towards the hiring of a community coordinator who will organize volunteers and assist the neighborhood in coordinating various projects, much of this Action Plan, as has always been the case in Tangletown, will be done by volunteers. In light of this, the implementation schedule for these strategies is ambitious; most of the ideas are designed to occur within the next three years.

This Action Plan is designed to improve the appearance of the neighborhood and increase involvement and communication in an effort to build Tangletown's unity. The strategies in this plan focus on building the relationship between neighbors and neighborhood stakeholders including public institutions and businesses, allowing neighbors the opportunity to meet and know each other, and supporting capital improvements to the aging infrastructure and property of the neighborhood so that it will better serve Tangletown neighbors. Most of the NRP funding is allocated to capital improvements. However, many of the unfunded strategies are those that are designed to enhance the community 'atmosphere' of the neighborhood, something that many residents have said they long for. We, the NRP Steering Committee, feel that this Plan will address both these needs and we look forward to its successful implementation, guided by the Tangletown Neighborhood Association.

## Tangletown NRP Action Plan Budget- *Allocation per NRP Task Force*

Neighborhood Livability	\$ 351,738
Business	\$ 240,000
Parks and Public Spaces	\$ 92,895
Schools	\$ 200,000
Traffic Safety	\$ 186,000
Crime Prevention	\$ 36,750
<b>Total</b>	<b>\$ 1,107,383</b>

### Budget Allocation per Working Group





*Tangletown NRP Action Plan Funding According to Task Force*

**GOALS...**

**and Strategies**

**NRP      Matching  
Funding   Funds**

***Neighborhood Livability Task Force***

**GOAL: STRENGTHEN PROPERTY VALUES/ENHANCE NEIGHBORHOOD**

Establish deferred loan program for exterior repairs	\$ 241,000	\$ 723,000
Establish TNA/SMAAC Committee & educate neighborhood	\$ -	\$ -

**GOAL: BUILD SENSE OF COMMUNITY**

Hire Implementation Coordinator(s) for 34 years & provide admin budget	\$ 110,738	\$ -
Establish TNA Livability Committee	\$ -	\$ -

<b>Total Livability dollars</b>	<b>\$ 351,738</b>	<b>\$ 723,000</b>
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***Business Task Force***

**GOAL: ENHANCE VITALITY OF BUSINESS NODES**

Establish land/streetscape, facade improvement pool for Nicollet & Grand nodes	\$140,000	Undetermined
Land/street-scape improvements to Lyndale Avenue	\$ 100,000	\$ 700,000
Buy current billboard leases and remove billboards	\$ -	\$ -
Perform Phase I & 11 Market Study on Lyndale	\$ -	\$ 27,500
Review & modify zoning in neighborhood (see Livability Coordinator)	\$ -	\$ -
Market neighborhood business opportunities (see Livability Coordinator)	\$ -	\$ -
Reduce negative impacts of business nodes	\$ -	\$ -

**GOAL: STRENGTHEN RELATIONSHIP OF BUSINESS & NEIGHBORHOOD**

Improve communication between businesses & neighborhood	\$ -	\$ -
<b>Total Business dollars</b>	<b>\$ 240,000</b>	<b>\$ 727,500</b>

**GOALS...  
and Strategies**

**NRP      Matching  
Funding   Funds**

***Park & Public Spaces Task Force***

**GOAL: INCREASE RECREATIONAL OPPORTUNITIES**

Move ice rink onto expanded basketball court	\$ 30,000	\$ -
Rebuild turf at Fuller Park	\$ 30,000	\$ -
Install barrier/replace railing in upper level of park building.	\$ -	\$ 4,000
Expand neighborhood daycare center playground at 49th and Nicollet	\$ 10,000	\$25,500

**GOAL: INCREASE AWARENESS OF HISTORY OF NEIGHBORHOOD**

Obtain and install National Historic Preservation Plaques	\$ -	\$ -
Improve watertower site & protect it from crime	\$12,000	\$17,000
Establish neighborhood historic walking tour (see Livability Coordinator)	\$ -	\$ -
Spiff the Lake Harriet biffs	\$ 5,000	\$ 120,000

**GOAL: MAINTAIN CREEK AS URBAN GREENWAY CORRIDOR**

Improve environment at Minnehaha Creek via education & hands-on stewardship opportunities	\$ 5,790	\$ -
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**GOAL: GREEN-UP TANGLETOWN**

Adopt a Park for triangles at Luverne/Elmwood/& Rustic Lodge	\$ -	\$ -
MN Green Membership	\$ 105	\$ -
Partner with Ramsey & Washburn kids to plant school grounds	\$ -	\$ -
Coordinate block clubs for CCP/Safe boulevard gardens (see Livability Coordinator)	\$ -	\$ -
Develop community garden	\$ -	\$ -
Use gardens to promote neighborhood identity	\$ -	\$ -
<b>Total Park dollars</b>	<b>\$ 92,895</b>	<b>\$ 166,500</b>

**GOALS...**  
and Strategies

	<b>Recommended Funding</b>	<b>Matching Funds</b>
<b><i>Schools Task Force</i></b>		
<b>GOAL: CREATE STRONG PARTNERSHIP BETWEEN SCHOOLS/NEIGHBORHOOD</b>		
TNA representative on the Ramsey & Washburn Site-Base Councils	\$ -	\$ -
Work towards obtaining a community sign at Ramsey	\$ -	\$ -
Print quarterly articles in Tangletown News	\$ -	\$ -
Hire a community liaison to schools (see Livability Coordinator)	\$ -	\$ -
Nominate community representative on Washburn Resource Center	\$ -	\$ -
Work with Resource Center to gain community access to schools	\$ -	\$ -
Work towards improving the condition of the Washburn gym floor	\$ -	\$ -
Improve the neighborhood attendance at Ramsey	\$ -	\$ -
Improve the neighborhood attendance at Washburn	\$ -	\$ -
Establish Washburn Communication Committee to promote school (see Livability Coordinator)	\$ -	\$ -
<b>GOAL: PREPARE STUDENTS FOR LIFE AFTER SCHOOL</b>		
Increase student's and community's access to computers	\$ 150,000	\$ -
Support Station 48 to provide community training & computer upgrades	\$ 25,000	\$ 45,000
<b>GOAL: ENHANCE SCHOOL GROUNDS FOR KIDS &amp; NEIGHBORHOOD</b>		
Perform Ramsey play area study: including safety, lighting, fencing	\$ -	\$ 5,000
Implement the Ramsey Plan as outlined in Study	\$ 150,000	\$ 150,000
Redesign Washburn Commons with benches, landscaping, & tables	\$ -	\$ 1,000
<b>Total Schools dollars</b>	<b>\$ 325,000</b>	<b>\$ 201,000</b>

**GOALS...**

and Strategies

Recommended Funding	Matching Funds
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***Traffic and Safety Task Force*****GOAL: ENSURE A SAFE ENVIRONMENT**

Collect and prioritize neighbors traffic concerns	\$ -	\$ -
Evaluate City Stop Sign Plan and install agreed upon signs	\$ 1,000	\$ -
Traffic calming testing	\$ 37,000	\$ -
Traffic calming implementation pool	\$ 135,000	\$ -
Establish Nicollet Avenue Task Force based on Lyndale model	\$ -	\$ -
Improve relations between government services and TNA neighbors	\$ -	\$ -
Explore feasibility of pedestrian-level decorative lighting	\$ -	\$ -

**GOALS CREATE ENVIRONMENT CONDUCTIVE  
TO PEDESTRIAN & BIKE USAGE**

Develop a Tangletown Bicycle Plan	\$ 3,000	\$ -
Implement Bicycle Plan findings	\$ 10,000	\$ -
Encourage local business to provide safe bicycle parking	\$ -	\$ -

**Crime Prevention Task Force****GOAL: ENSURE A SAFE ENVIRONMENT**

Hire a community organizer to work with CCP/Safe and TNA (see Livability Coordinator)	\$ -	\$ -
Provide rebates for security hardware purchase and/or installation	\$ 12,750	\$ -
Support Police Bike Patrols for Community Policing	\$ 24,000	\$ -
<b>Total Crime dollars</b>	<b>\$ 36,750</b>	<b>\$ -</b>

## Contracting Budget

### NRP

Communication	\$ 17,038
Personnel	\$ 91,740
Office	\$ 1,960
MN Green membership	\$ 105
<b>total</b>	<b><u>\$ 110,843</u></b>

### MCDA

exterior home improvement deferred loan	\$ 241,000
improve_safety of childcare center playground	\$ 10,000
<b>total</b>	<b><u>\$ 251,000</u></b>

### MCDA or Public Works

Grand & Nicollet business improvement fund	\$ 140,000
Lyndale improvement fund	\$ 100,000
<b>total</b>	<b><u>\$ 240,000</u></b>

### Public Works

renovate watertower site	\$ 12,000
traffic study	\$ 37,000
implement stop sign plan	\$ 1,000
implement traffic study	\$ 135,000
bicycle route_study	\$ 3,000
implement bicycle route study	\$ 10,000
<b>total</b>	<b><u>\$ 198,000</u></b>

### Minneapolis Public Schools

purchase computer equipment & upgrades	\$ 100,000
Ramsey site improvements	\$ 75,000
<b>total</b>	<b><u>\$ 175,000</u></b>

### Minneapolis Park and Recreation

expand basketball court	\$ 30,000
rebuild field at Fuller Park	\$ 30,000
spiff the historic Lake Harriet biffs	\$ 5,000
improve environment at Minnehaha Creek	\$ 5,790
<b>total</b>	<b><u>\$ 70,790</u></b>

### Hennepin County

access to computer equipment and training	\$ 25,000
<b>total</b>	<b><u>\$ 25,000</u></b>

**Minneapolis Police Department**

Bicycle patrols	\$	24,000
<b>total</b>		<b>24,000</b>
CCP/SAFE	\$	\$ 12,750
Rebate program for home security		
<b>total</b>		<b>\$ 12,500</b>

NRP	\$ 110,843
MCDA	\$ 251,000
Public Works	\$ 198,000
MPLS Schools	\$ 175,000
MCDA/PW	\$ 240,000
Park & Rec.	\$ 70,790
County	\$ 25,000
Police Department	\$ 24,000
CCP/SAFE	\$ 12,750
<b>Total</b>	<b>\$1,107,383</b>

# Neighborhood Livability Task Force

## **Mission:**

Our goal is to make Tangletown a community where residents who know and support each other can work together to maintain the integrity of our neighborhood, and the beauty of our homes, parks and gardens. Strong property values, increased tranquillity and an energetic community will ensure that Tangletown always remains a desirable place to live.

## **GOAL 1:**

**Strengthen property values and maintain neighborhood appeal.**

### **OBJECTIVE 1:**

Encourage exterior home and property rehabilitation.

### **STRATEGY 1:**

Establish an exterior home improvement deferred loan program.

#### **Strategy Narrative:**

This program will pay for 25% (up to \$5000) of the total cost of a resident's exterior home improvement project, with the homeowner providing the other 75%. Use of NRP funds will be limited to exterior property restoration of owner occupied single family homes and duplexes that are designated by the City as condition 5, 6, 7, 8 or 9 (all degrees of substandard housing.) Tangletown neighborhood currently has 0 homes designated as Condition 8 or 9, 21 homes designated as Condition 7, 154 homes designated as Condition 6, and 1082 homes designated as Condition 5.

Eligible exterior improvement projects will be established in the Implementation Phase. Because there will be no income limit for applicants, a lottery will be held to select applicants with priority given as follows:

1. City designated Condition 6, 7, 8, or 9 residences located north of 49<sup>th</sup> Street;
2. City designated Condition 6, 7, 8, or 9 residences located south of 49<sup>th</sup> Street;
3. City designated Condition 5, 6, 7, or 9 residences north of 49<sup>th</sup> Street; and,
4. City designated Condition 5, 6, 7, 8, or 9 residences south of 49<sup>th</sup> Street.

The loan may be deferred by either A) owning and occupying the property for the term of the loan or B) volunteering for a specified number of hours for the TNA.

#### **Partners:**

- Tangletown Neighborhood Association Housing Committee
- Minneapolis Community Development Agency (MCDA)

#### **Resources:**

\$241,000                      NRP Funds  
\$723,000 (minimum) resident match

**Timeline:**

1998 - until funds run out

**Contract Administrator:**

Minneapolis Community Development Agency

**STRATEGY 2:**

Create or partner with a volunteer corps to provide home maintenance education and home repair assistance.

**Strategy Narrative:**

TNA will establish a volunteer corps that will identify existing programs for home repair education, home improvement resources, contractor referrals, and housing fairs. If needed programs do not exist, the volunteer corps could provide assistance (snow removal, lawn care etc.) to physically challenged residents to allow them to stay in the neighborhood as long as possible.

**Partners:**

- Trusty Works
- Tangletown Neighborhood Association
- Community Education
- Metro-Paint-a- thon

**Resources:**

\$0

**Timeline:**

1998-ongoing

**STRATEGY 3:**

Market existing low-interest rental property improvement programs.

**Strategy Narrative :**

We will assist Minneapolis Community Development Agency (MCDA) and Center for Energy and Environment (CEE) in marketing their 6% loan programs through the Tangletown News.

**Partners:**

- Minneapolis Community Development Agency
- Center for Energy and Environment
- Tangletown Neighborhood Association

**Resources:**

\$0



**Timeline:**  
1998-ongoing

**OBJECTIVE 2:**

Reduce the impact of airport noise.

**STRATEGY 1:**

Form a volunteer committee to 1) represent Tangletown to SMAAC and 2) inform neighborhood residents about MAC, City of Minneapolis, and legislative policies concerning airport related issues.

**Strategy Narrative:**

This committee will be formed and maintained by the TNA Board by recruiting volunteers at upcoming neighborhood functions and by advertising for volunteers in Tangletown newsletters. The work of this committee may include:

- attending SMAAC meetings;
- encouraging neighborhood residents to join SMAAC, or to donate to the organization;
- encouraging use of the complaint hot line;
- voicing neighborhood concerns to legislators and Governors office;
- contributing a column to our quarterly newsletter in order to inform Tangletown residents; of any airport related issues or events;
- networking and coordinating with other neighborhoods; and,
- continuing to recruit volunteers.

**Partners:**

- SMACC
- other neighborhood associations

**Resources:**

\$0

**Timeline:**  
1997-ongoing

**GOAL 2:**

**Strengthen the Tangletown community.**

**OBJECTIVE 1:**

Create a welcoming, interactive community that supports the diversity of its residents.

**STRATEGY 1:**

Utilize the Neighborhood Coordinator to perform outreach and organization of volunteers, and provide support for the neighborhood's livability committee.

**Strategy Narrative:**

A volunteer committee will be formed and maintained by the TNA Board, and supported by the Neighborhood Coordinator. This committee will be responsible for implementing the NRP strategies designed by the Neighborhood Livability Task Force. Tasks may include:

1. Develop and market neighborhood events such as:
  - a. springtime park and creek clean-up day
  - b. July 4<sup>th</sup>
  - c. national night out
  - d. house tour/garage sale weekend
  - e. Halloween party
  - f. holiday decorating/ cookie exchange
2. Develop and market neighborhood clubs such as:
  - a. baby/new mom play group
  - b. book club
  - c. bridge club
  - d. garden club
  - e. renters association
3. Develop a welcome packet for new Tangletown residents and a process for distribution.
4. Develop and market a directory of neighborhood and city services.
5. Identify and provide outreach to seniors about community programs and clubs.
6. Identify and provide outreach to teens about community programs and clubs.

**Partners:**

Tangletown Neighborhood Association

**Resources:**

See Livability G2, 02, S1

**Timeline:**

1998-ongoing

**OBJECTIVE 2:**

Assure timely implementation of the Tangletown NRP Action Plan.

**STRATEGY 1:**

Hire personnel and provide an administrative budget to complete the implementation of the Plan.

**Strategy Narrative:**

This individual(s) will work with the TNA Board and its various committees and task forces in the implementation and management of NRP programs. The duties of this flexible part-time *position(s) will be* based upon the needs of the neighborhood, and assume a good amount of

volunteer labor. Funding will cover up to four years of salary and administration, depending upon the staggering of the following projects.

**Resources:**

\$110,738                      NRP Funds

Personnel Expenses:

Community Coordinator (as stated above)

520 hrs year or 10 hrs week/2 years/\$22 per hour-\$22,880

Neighborhood Liaison to the Schools (see Schools G1, O1, S4)

350 hrs year or 10 hrs week/3 school years/\$22 per hour -\$ 23,100

Crime Prevention/Block Organizer (see Crime Prevention G 1, O 1, S 1)

260 hrs year or 5 hrs week/4 years/\$22 per hour- \$22,880

Business Organizer

520 hrs year or 10 hrs week/2 years/\$22 per hour-\$22,880

**TOTAL PERSONEL-\$91,740**

Administrative/Office Expenses (to support the four positions itemized above:)

Insurance \$1200 4 yr.

Phone \$ 5 20 4 yr.

PO Box \$240 4 yr.

Communication \$17,038

**TOTAL ADMMSTRATIVE=\$18,998**

YEAR	1998	1999	2000	2001
Personnel	\$ 36,300	\$ 36,300	\$ 13,420	\$ 5,720
Office	\$ 5,490	\$ 5,490	\$ 5,490	\$ 2,528
<b>Total</b>	<b>\$ 41,790</b>	<b>\$ 41,790</b>	<b>\$ 18,910</b>	<b>\$ 8,248</b>

**Timeline:**

1998 - 2001

**Contract Administrator:**

NRP

# Business Task Force

## **Mission:**

Our goal is to ensure that local businesses have a positive impact on the quality of life in the Tangletown neighborhood. To accomplish this goal, we would like to attract businesses that benefit Tangletown residents and maintain the vitality of existing businesses. In addition, we want to ensure that the business nodes are well-maintained and reflect the aesthetic character of our neighborhood.

## **GOAL 1:**

**Enhance the vitality of the business nodes in the Tangletown neighborhood.**

### **OBJECTIVE 1:**

Improve neighborhood businesses and prevent blight.

### **STRATEGY 1:**

Conduct a market study and/or establish an improvement fund (comprised of grant and/or loan options) for streetscape and/or facade improvements at neighborhood business nodes including: Nicollet Avenue intersecting Diamond Lake Road, 46<sup>h</sup>, and 48", and Grand Avenue at 46" and 48<sup>h</sup> and work to attract neighborhood-desired businesses to vacant stores.

### **Strategy Narrative:**

TNA will review any existing and proposed plans for Nicollet and Grand improvements and, in collaboration with all interested parties, will develop design guidelines for business facade/ streetscape improvements. This plan will be presented to business and commercial property owners and neighborhood residents for approval and implementation. Streetscape improvements will require a minimum 25% match from the business owners and consideration may be given to the establishment of a Special Service District. TNA will also determine the types of businesses neighborhood residents desire and establish a revolving loan and/or grant program to attract them to available spaces. Loan repayment will be administered by a third party, selected by the neighborhood association.

### **Partners:**

- Southwest Community Business Association
- Windom Community Council
- Tangletown Neighborhood Association
- Kingfield Neighborhood Association
- Minneapolis Department of Public Works
- Minneapolis Community Development Agency (MCDA)
- Minneapolis Planning Department

**Resources:**

\$140,000                      NRP Funds  
\$ TBD                         local business match

**Timeline:**

1999

**Contract Administrator:**

Minneapolis Community Development Agency (commercial facade improvements)  
Minneapolis Department of Public Works (streetscape improvements)

**STRATEGY 2:**

Develop an Implementation Fund for Streetscape Improvements to Lyndale Avenue in conjunction with the rebuilding of Lyndale Avenue.

**Strategy Narrative:**

The Minneapolis Department of Public Works intends to begin testing the Lyndale Avenue Plan in 1998 and implementing portions of it in 1999. Tangletown will work with the Minneapolis Department of Public Works and adjacent neighborhoods to develop a preferred streetscape design that includes the following details:

**Increased Green Space.** The reduction of lanes along Lyndale presents an opportunity for increased greenspace along Lyndale Avenue in both a landscaped median and wider boulevards along the sidewalks. These areas will be landscaped with hard plantings that allow visibility of the adjacent businesses.

**Streetscape Improvements.** Improvements could include benches, decorative pavers, pedestrian scale lighting and entry features and could cost up to \$800,000 for the area from the creek to 56th Street (\$100,000 per block face with minimal decorative pavers for 8 block faces). A Special Service District to help maintain such improvements may be established for the Lyndale Avenue businesses and it is City policy that adjacent business are responsible for 100% of the cost of such streetscape improvements. However, NRP funds will be used to offset some of these costs, with a minimum commitment of 25% required of the benefiting property owners. This leaves up to \$600,000 to be paid for by the 4 neighborhoods along Lyndale, the City, and other parties. It should also be noted that when these improvements are under construction, every effort should be made to ensure that there is minimal impact on the affected businesses. Kenny has designated \$100,000 for streetscape improvements that includes trees, and plantings, street furniture, street and pedestrian lighting, and minimal decorative sidewalks. Tangletown will partner on this with the adjoining neighborhoods, the local business, and the City.

**Partners:**

- Tangletown Neighborhood Association
- Kenny Neighborhood Association
- Windom Community Council
- Lynnhurst Neighborhood Association
- Southwest Community Business Association
- Minneapolis Department of Public Works
- Hennepin County

- Minneapolis Community Development Agency
- Minneapolis Planning Department

**Resources:**

\$100,000 NRP Funds  
 \$100,000 Kenny NRP Funds  
 \$200,000 (minimum) local business match  
 \$400,000 adjacent neighborhoods and other funding sources

**Timeline:**

1999 (If implementation of the streetscape is not completed by 2000, TNA funds will be redirected to Business G 1, O 1, S 1. Additionally, any funds remaining at the completion of the Lyndale Plan [creek to 56~' Street portion] will be redirected to Business G 1, O1, S 1.)

**Contract Administrator:**

Minneapolis Community Development Agency (commercial facade improvements)  
 Minneapolis Department of Public Works (streetscape improvements)

**STRATEGY 3:**

Work to eliminate neighborhood billboards.

**Strategy Narrative:**

Billboards are a blighting influence on the neighborhoods. The eight lighted billboards (four sets of two signs) located in Tangletown are in Commercial Zones and thus are not eligible for the City's removal programs. If the billboards were to be removed, however, the new city zoning code would not allow signs of their magnitude to be replaced. The new code allows only signs of 6 by 12 feet in Commercial areas that abut residential areas. Each property owner makes about \$1000 per sign per year, though property owners that have been contacted agree that the signs detract from the character of the neighborhood and may be amenable to a buy-out. We would need to purchase the contract and negotiate with the business and the advertised business for the removal of the signs and lights.

**Partners:**

- Tangletown Neighborhood Association
- Southwest Community Business Association
- property owners

**Resources:**

\$0

**Timeline:**

N/A

**STRATEGY 4:**

Assist with the implementation of the Phase I and II Market Studies on the Lyndale corridor.

**Strategy Narrative:**

The Southwest Community Business Association has received a grant from the MCDA to hire a consultant to help create a comprehensive action plan to strengthen community businesses in connection with residential community efforts. Phase I of this project began in March 1997, as the consultant prepares to survey the 4 neighborhoods for its needs. Phase II will begin soon after the completion of Phase I, and will be the creation of this plan. Tangletown Neighborhood Association will be involved throughout this process to assure that the needs and wants of Tangletown neighbors are being heard.

**Partners:**

- Southwest Community Business Association
- Kenny Neighborhood Association
- Windom Community Council
- Lynnhurst Neighborhood Association
- Minneapolis Department of Public Works
- Minneapolis Community Development Agency
- Minneapolis Planning Department

**Resources:****Phase I:**

\$0	NRP Funds
\$5000	Minneapolis Community Development Agency
\$2500	Southwest Community Business Association
\$2500	Kenny Neighborhood Association

**Phase II:**

\$0	NRP Funds
\$15,000	Minneapolis Community Development Agency
\$2500	Kenny Neighborhood Association

**Timeline:**

1997-1998

**OBJECTIVE 2:**

Increase the availability and variety of retail goods and services in our neighborhood.

**STRATEGY 1:**

Review and modify zoning in and near business nodes to strengthen existing business nodes.

**Strategy Narrative:**

Utilizing the services of the TNA Business Organizer, TNA will work with Minneapolis Planning Department to review zoning maps, determine inappropriate business zoning, and rezone properties.

**Partners:**

- Minneapolis Planning Department
- Tangletown Neighborhood Association

**Resources:**

See Livability G2, 02, S1

**Timeline:**

1998

**STRATEGY 2:**

Develop neighborhood business opportunities.

**Strategy Narrative:**

Utilizing the services of a TNA Business Organizer, TNA will investigate available business-space opportunities and contact owners to negotiate filling the spaces. TNA will assist in finding tenants to move into the spaces by promoting space options through local newspapers, Women's Venture (and other business start-up assistance programs), and through other means.

**Partners:**

- Tangletown Neighborhood Association
- Southwest Community Business Association
- Minneapolis Community Development Agency
- community realtors

**Resources:**

See Livability G2, 02, S1

**Timeline:** 1998**GOAL 2:**

Strengthen the relationship between the business and the residential community.

**OBJECTIVE 1:**

Reduce negative impacts of business nodes on adjacent residential property.



**STRATEGY 1:**

Work with business owners to:

- reduce crime through increased crime prevention
- education; limit payphone usage and/or locations;
- rehabilitate blighted commercial buildings; and,
- enforce city codes to ensure that businesses maintain a clean, litter-free environment.

**Partners:**

- local businesses
- Minneapolis Inspections Department
- Minneapolis Planning Department
- CCP/SAFE
- Tangletown Neighborhood Association Minneapolis City Council

**Resources:**

See Livability G2, 02, S1.

**Timeline:**

1998-ongoing

**OBJECTIVE 2:**

Improve communications between businesses and the neighborhood.

**STRATEGY 1:**

The Tangletown Neighborhood Association will:

- create a seat for the local business association on the Tangletown Board;
  - encourage local business owners to attend TNA Board Meetings;
  - appoint a TNA representative to the Southwest Community Business Association;
- and,
- use the Tangletown Newsletter to spotlight local businesses.

**Partners:**

- local businesses
- Tangletown Neighborhood Association
- Southwest Community Business Association

**Resources**

: \$0

**Timeline:**

1997-ongoing

# Parks & Public Spaces Task Force

## **Mission:**

The Tangletown House Party surveys revealed a great love and respect for the natural beauty in Tangletown, and a corresponding desire to preserve this character while developing ways to improve the value of our green spaces: Minnehaha Creek and the Parkway, the nationally recognized historic Water Tower, "triangle" areas, and gardens. This desire to improve our community's natural and recreational surroundings is obvious in the two NRP Transition Projects that the neighborhood completed. In 1992 the Tangletown neighborhood provided \$62,406 for tree replacement on boulevards, at the school sites and Fuller Park, and along Minnehaha Parkway. \$15,000 remains in this project and will be used in 1998 to complete the transition project. Additionally, in 1993 the Tangletown neighborhood funded a major renovation at Fuller Park. The \$155,070 project provided the park site with \$134,295 of improvements including paving, grading, curbing, playground equipment, furniture, landscaping, and seeding and sodding. The Fuller site still presents a unique challenge-how to have a welcoming grass field in the warm months, while also offering a quiet neighborhood setting for a skating rink in the winter. Also examined were ways to partner with Ramsey and Washburn to open-up new recreation possibilities for neighbors, and strategies to maintain the safety of parks and green spaces for both active and casual users.

## **GOAL 1:**

Increase recreational opportunities for residents of all ages.

### **OBJECTIVE 1:**

Improve Fuller Park play field.

### **STRATEGY 1:**

Improve the existing basketball court for play in summer, and move the skating rink on top of the court for winter usage.

#### **Strategy Narrative:**

By implementing the above strategy we are increasing opportunities to a number of recreational activities. The larger basketball court will serve more individuals, and the rink's placement on the asphalt surface will reduce the winter damage to the play field.

#### **Partners:**

- Minneapolis Tangletown Neighborhood Association
- Fuller Soccer Club
- Fuller Park Activity Council
- Minneapolis Park and Recreation Board

**Resources:**

\$30,000                      NRP Funds

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Park and Recreation Board

**STRATEGY 2:**

Designate the field at Fuller Park as a "grass only area" and rebuild the turf on the play area.

**Strategy Narrative:**

The community will wait for two years to see if the grass on the field re-grows on its own, if not the field will be graded, covered with 6-8 inches of black dirt, seeded, fertilized, and watered.

**Partners:**

- Tangletown Neighborhood Association Fuller Soccer Club
- Fuller Park Activity Council
- Minneapolis Park and Recreation Board

**Resources:**

\$30,000                      NRP Funds

**Timeline:**

2000

**Contract Administrator:**

Minneapolis Park and Recreation Board

**OBJECTIVE 2:**

Increase safety of children at the Fuller Park Building.

**STRATEGY 1:**

Provide a barrier or replace the railing around the upper level in the park building.

**Strategy Narrative:**

The existing railing along the upper level of the park building is dangerous because small children get their heads caught between the bars and objects that roll off the upper level have the potential of hitting people on the lower level. Cost is estimated at \$4000.

**Partners:**

- Minneapolis Park and Recreation Board
- Fuller Park Council

**Resources:**

\$4000 Minneapolis Park and Recreation Board  
\$0 NRP Funds

**Timeline:**

1998

**OBJECTIVE 3:**

Increase facilities for play within the neighborhood.

**STRATEGY 1:**

Improve the playground and safety of the play space of the childcare center located at 48" and Nicollet for shared use of the center and neighborhood children.

**Strategy Narrative:**

A nondenominational childcare center, located at St. John's church facility, serves 123 children from both within and outside of the neighborhood. Approximately 75% of the children registered at the center live within the Tangletown neighborhood. The play space will be open after the hours of operation of the center to all neighborhood children. St. John's Childcare Center is a 501c3 corporation which is not affiliated with any religious institution.

**Partners:**

- Tangletown Neighborhood Association
- St. John's Childcare Center

**Resources:**

\$10,000 NRP Funds  
\$25,500 St. John's Childcare Center

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Community Development Agency

**STRATEGY 2:**

Improve the Ramsey grounds to better serve the K-8 program and create a safe recreational space for the neighborhood (see Schools G3, O 1, S 1 & 2).

**GOAL 2:**

**Increase community spirit and celebrate neighborhood history.**

**OBJECTIVE 1:**

Rehabilitate and protect the historic Washburn watertower and grounds.

**STRATEGY 1:**

Renovate the grounds to make them more enjoyable for community use and take measures to protect the area from blight and crime.

**Strategy Narrative:**

Minneapolis Public Works and the Minnesota Historical Society have agreed to study the site to prioritize improvements to the historical structure and its site. Following completion of this study, Public Works has agreed to apply to the Historical society for a 1-1 matching grant of the available NRP dollars.

**Partners:**

- Minneapolis Public Works Department
- Minnesota Historical Society
- Tangletown Garden Club
- Heritage Preservation Commission

**Resources:**

\$5000 Minneapolis Public Works and Minnesota Historical Society (study)

\$12,000 NRP Funds

\$12,000 Minnesota Historical Society (matching grant)

**Timeline:**

Spring  
1998

**Contract Administrator:**

Minneapolis Public Works Department

**OBJECTIVE 2:**

Encourage neighbors to walk to local points of interest as a way to build community and a feeling of neighborliness.

**STRATEGY 1:**

Create and promote a historic walking tour of the Tangletown Neighborhood.

**Strategy Narrative:**

The Neighborhood Coordinator will work with TNA and adjoining neighborhoods to design a guided educational walking tour of historical places of interest.

**Partners:**

- Minnesota Historical Society
- Tangletown Neighborhood Association
- adjoining neighborhoods

**Resources:**

See Livability G2, 02, S 1

**Timeline:** 1998

**STRATEGY 2**

Obtain and install National Historic Preservation Plaques along the walking tour route.

**Strategy Narrative:**

Brass plaques costing approximately \$100 per piece will be placed along the walking route at places of interest.

**Partners:**

- Minnesota Historical Society
- Minneapolis Public Works Department
- Heritage Preservation Commission
- Tangletown Neighborhood Association

**Resources:**

\$0	NRP Funds
\$1000	Tangletown Neighborhood Association

**Timeline:**

N/A

**STRATEGY 3:**

Partner with adjacent neighborhoods and other interested parties to renovate the historic restrooms (a.k.a. "spiff the biffs") at Lake Harriet.

**Strategy Narrative:**

The 1891 restrooms on the Lake Harriet Bandshell grounds were designed by architect Harry Jones, one of the five original Tangletown residents. By partnering with interested parties to renovate these facilities, the legacy of this great neighborhood figure will be preserved; besides providing the neighborhood with needed facilities at a favorite destination point.

**Partners:**

- Lynnhurst Neighborhood Association
- East Harriet Farmstead Neighborhood Association

- Linden Hills Neighborhood Association
- Fulton Neighborhood Association
- Tangletown Neighborhood Association
- Lake Harriet Restroom Restoration Project
- Minneapolis Park and Recreation Board
- Minnesota Historical Preservation Commission

**Resources:**

\$5000	NRP Funds
\$5000	Lynnhurst Neighborhood Association
\$5000	East Harriet Farmstead Neighborhood Association
\$5000	Linden Hills Neighborhood Association
\$5000	Fulton Neighborhood Association
\$100,000	other sources

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Park and Recreation Board

**GOAL 3:**

**Enhance and maintain Minnehaha Creek as an Urban Greenway Corridor.**

**OBJECTIVE 1:**

Improve environment at Minnehaha Creek through education and hands-on stewardship projects.

**STRATEGY 1:**

Work with partners to improve water quality by signing on to Adopt-a-Creek and agreeing to: increase the number of creekside trash receptacles and dog dropping signs/bags, participate in the Park Boards Earth Day clean-up, reduce streambank erosion through natural plantings, and increase awareness of Tangletown neighbors about nonpoint source pollution and each households role in preventing it. Additionally, work with partners to improve land management along the creek by assisting in buckthorn removal and replanting, provide input on redesigning paths and urban streets whenever possible to reduce run-off, promoting/sponsoring workshops on safe lawn care practices, and promoting low-impact use of the Greenway Corridor.

**Strategy Narrative:**

TNA will work with partners to increase resident's awareness of the watershed in which they live, and each persons effects upon it.

**Partners**

- Tangletown Neighborhood Association

- Minneapolis Park and Recreation Board
- Minnehaha Creek Watershed District
- U of M Water Resources students
- neighborhoods adjoining Minnehaha Creek

**Resources:**

\$5790                      NRP Funds (administration)

**Timeline:** 1998

**Contract Administrator:**

Minneapolis Park and Recreation Board

**GOAL 4:**

**Green-up Tangletown.**

**OBJECTIVE 1:**

Enhance existing public and private greenspace in Tangletown.

**STRATEGY 1:**

TNA will utilize the Neighborhood Coordinator to coordinate Block Clubs near the Gladstone, Rustic Lodge and East Elmwood/Luveme. This person will assist the Block Clubs in adopting the triangles through the Adopt-a-Park program, developing landscaping plans for each greenspace, and connecting to additional resources.

**Partners:**

- Tangletown Neighborhood Association
- Minneapolis Park and Recreation Board • Tangletown Block Clubs
- CCP/Safe

**Resources:**

See Livability G2, 01, S1

**Timeline:**

1998

**STRATEGY 2:**

Promote gardening.



**Strategy Narrative:**

The gardening now done on public and private space will be identified and promoted with expert help and guidance as a way to build neighborhood identity. Membership in Minnesota Green will connect the neighborhood to free plant materials for public spaces.

**Partners:**

- Tangletown Neighborhood Association
- Tangletown Minnesota Green Community Gardening Organization
- Sustainable Resource Center
- Hennepin County Master Gardeners

**Resources:**

\$105 NRP Funds (administration - 3 year membership to MN Green)

**Timeline:**

1998-2000

**Contract Administrator:**

NRP

**STRATEGY 3:**

Partner with Washburn and Ramsey students to enhance grounds with plantings.

**Strategy Narrative:**

TNA will utilize the Neighborhood Coordinator/School Liaison to coordinate neighborhood volunteer and student resources to carry-out a planting project on school grounds using, in part, free plant materials from MN Green (see strategy above).

**Partners:**

- Washburn School
- Tangletown Neighborhood Association
- Tangletown Garden Club

**Timeline:**

1998

**Resources:**

See Schools G3, 02, S 1 and Livability G1, 02, S 1

**STRATEGY 4:**

Coordinate blocks to form Block Clubs and apply for CCP/Safe boulevard and alley garden grants.

**Strategy Narrative:**

TNA will utilize the Neighborhood Coordinator to organize blocks, coordinate volunteers, and assist them in connecting to resources.

**Partners:**

- CCP/Safe
- Tangletown Garden Club
- Tangletown Neighborhood Association

**Resources:**

CCP/Safe (existing program)

**Timeline:**

1998-2001

**STRATEGY 5:**

Identify space for a community garden and establish one.

**Strategy Narrative:**

TNA will utilize the Neighborhood Coordinator to identify space, coordinate volunteers, and connect the project with needed resources.

**Partners:**

- Sustainable Resource Center
- Tangletown Garden Club
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

1998-ongoing

# Schools Task Force

## **Mission:**

It is our belief that schools and youth are the foundation of a strong and healthy urban neighborhood. Tangletown has the unique circumstance of having a beautiful campus in the heart of our community with two public schools, Ramsey International Fine Arts Center (K\$) and Washburn High School (9-12.) In recent years there have been tensions between schools and residents. Over the past year great strides have been made to improve communication. It is our hope that through the Neighborhood Revitalization process we will continue to build the partnership between the Ramsey/Washburn Schools and the Tangletown neighbors, we will update and increase access to technology for schools and community members, and we will make the grounds of the Ramsey/Washburn Campus user-friendly for students and neighbors. These three broad goals address the areas of concern brought out through our neighborhood home parties.

## **GOAL 1:**

**Create a strong partnership between Washburn/Ramsey Schools and Tangletown Neighborhood.**

### **OBJECTIVE 1:**

Improve communication between Washburn High School, Ramsey International Fine Arts Center (IFAC), and the Tangletown community.

### **STRATEGY 1:**

Maintain a Tangletown community representative(s) on both the Washburn and Ramsey SiteBase Councils.

### **Strategy Narrative:**

Neighborhood representative(s) on the Site-Base Council will be the communications link between the school and neighborhood. The representative(s) will report back to the Tangletown Neighborhood Association and provide communication about community events of mutual interest to each organization.

### **Partners:**

- Ramsey Site Base Council Washburn Site-Base Council
- Tangletown Neighborhood Association

### **Resources:**

\$0

**Timeline:**

1997-ongoing

**STRATEGY 2:**

Work towards installation of a community sign in a highly visible location at Ramsey to inform the neighborhood of school events.

**Strategy Narrative:**

The sign should tie into the architecture of the school and serve as a communication tool, helping neighbors to understand the function and activities that occur in the large unmarked building on Nicollet Avenue, and encouraging neighbors to attend events. This strategy is currently unfunded.

**Partners:**

- Ramsey IFAC
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

1998-(with school yard improvements)

**STRATEGY 3:**

Establish a School Update as a regular column in the 'Tangletown News' by working with Washburn and Ramsey to create and/or solicit quarterly articles of community interest.

**Strategy Narrative:**

By consistently presenting information about Tangletown's neighborhood schools a number of objectives can be accomplished. Primarily, by increasing neighbor's knowledge of each school and by promoting positive achievements of the schools, their students, and teachers, the community can begin to establish a sense of familiarity with the institutions. The School Liaison position with the neighborhood will be responsible for soliciting articles.

**Partners:**

- Ramsey IFAC
- Washburn High School
- Tangletown Neighborhood Association

**Resources:**

See Livability G2, 02, S1

**Timeline:**

1998-ongoing

**STRATEGY 4:**

Hire a community organizer who, as part of his/her duties, acts as a liaison between the neighborhood association and Ramsey and Washburn Schools.

**Strategy Narrative:**

Lack of, and inconsistent, communication from both sides are felt to be the key issues between the schools lack of involvement with the community, and the neighborhood's lack of interest and support for the schools. Besides acting as a link between the two schools and the neighborhood and working to build the relationships between each body, the organizer will focus on creating interconnected relationships between the schools and each of the schools and the community. This will be done partially by identifying school and student needs and matching them with community and/or student volunteers. Community concerns will also be assessed and students will be partnered to the resolution of these problems in the greater neighborhood.

**Partners:**

- Ramsey IFAC
- Washburn High School
- Tangletown Neighborhood Association
- Washburn Family and Community Resource Center

**Resources:**

See Livability G2,02, S 1

**Timeline:**

1999&2000

**OBJECTIVE 2:**

Increase the community's role in both Washburn and Ramsey school and increase neighborhood access to school facilities.

**STRATEGY 1:**

Work with the recently established Washburn Family and Community Resource Center by identifying a TNA representative to participate on the Resource Center Board of Directors. This representative will assist with assessing community needs that could be addressed through the resource center including the community's limited access to school facilities.

**Strategy Narrative:**

TNA is supportive of the Washburn Family and Community Resource Center being located at Washburn and of the Center finding ways to better serve both Ramsey and Washburn students health and educational needs. However, the Tangletown community has expressed frustration over the years at not being able to use the athletic facilities housed in their neighborhood. It is hoped that through the presence of the Resource Center in the neighborhood, the community will be able to arrange for increased access.

**Partners:**

- Washburn Family and Community Resource Center
- Washburn High School
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

1997-ongoing

**STRATEGY 2:**

Work towards improving the condition of the Washburn gym floor.

**Strategy Narrative:**

If future NRP dollars are identified to fund this project, it is a priority of the community that they are able to use the gymnasium.

**Partners:**

- Washburn High School
- Washburn Family and Community Resource Center
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

N/A

**OBJECTIVE 3:**

Increase the number of Tangletown families attending Washburn and Ramsey.

**STRATEGY 1:**

Improve neighborhood attendance at Ramsey IFAC through continued community dialogue with the school and the district via Site-Base Council representation and community meetings.

**Strategy Narrative:**

Ramsey is one of two city-wide fine arts magnet schools and draws its attendance primarily from the southern half of the city. Currently, the Minneapolis School Board determines which students attend community schools and which attend magnet schools. Although we know there is a interest by Tangletown parents to send their children to Ramsey, we also recognize that the school's status as a magnet makes this community-desire difficult to meet. Wrapped into the issue of community attendance are the discussions and consequences regarding enrollment, busing, sibling preference, racial balance, and community schools. We acknowledge that it will

take time and openness from all partners to resolve and understand this issue, resolving itself in increased participation from the community in Ramsey Fine Arts Magnet.

**Partners:**

- Minneapolis Public School District
- Ramsey IFAC/Site Base Council
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

1997-ongoing

**STRATEGY 2:**

Improve the neighborhood attendance at Washburn through continued neighborhood dialogue with the school and the district.

**Strategy Narrative:**

The Washburn Principal is aware of the importance of community involvement in the functioning of the school, and has stated an open seat policy to any neighborhood youth that wants to attend the facility. The TNA Site-Base representative (G 1, 01, S2) will work on making the community aware of this commitment.

**Partners:**

- Minneapolis Public School District
- Washburn High School (Principal and Site Base Council)
- Tangletown Neighborhood Association (School Task Force)
- Washburn PTA

**Resources:** \$0

**Timeline:**

1997-ongoing

**STRATEGY 3:**

Improve the neighborhood attendance at Washburn by developing a Washburn Communication Committee involving students, community members, and school faculty.

**Strategy Narrative:**

The TNA School Liaison will work on coordinating volunteers to establish and maintain this committee. The goal of this committee will be to assist the school in marketing itself and promoting its students' achievements and its programs.

**Partners:**

- Minneapolis School Board
- Washburn High School (Principal and Site Base Council)
- Tangletown Neighborhood Association (School Task Force)
- Washburn PTA

**Resources:**

See Livability G2, 02, S1.

**Timeline:**

1998-ongoing

**GOAL 2:**

**Better prepare students for higher education and/or careers and enhance the quality of life throughout the community.**

**OBJECTIVE 1:**

Increase school and community access and use of up-to-date computer technology.

**STRATEGY 1:**

Partner with the Minneapolis Public School District (MPS) to purchase computer equipment to increase the availability of computer equipment and support to Washburn students and the community throughout the school day and also during weekend and evening hours. MPS is responsible for the ongoing repair and maintenance of the equipment.

**Strategy Narrative:**

The partners are committed to finding a solution to suit both the student's and the community's needs in the location and hours of operation of the equipment. The joint community/student use will allow for interaction between students and Tangletown neighbors and also for the equipment, which is recognized to have a limited usable life, to be fully utilized throughout its relevant existence. Also to increase its life-span, 75% of the funds will be immediately available for equipment, and 25% will be used in two years for technology upgrades. The district will assume the responsibility for the ongoing repair and maintenance of the equipment.

**Partners:**

- Washburn High School (Principal, Site Base Council, Technology Committee)
- Washburn Family and Community Resource Center
- Tangletown Neighborhood Association

**Resources:**

\$100,000                      NRP Funds



\$50,000 Minneapolis Public Schools (second 7.5%)  
 TBD State Technology Initiative funding

**Timeline:**

1998 and 2000

Year	1998	2000
NRP funds	\$ 75,000	\$ 25,000
MPLS funds	\$ 50,000	
<b>Total</b>	<b>\$ 125,000</b>	<b>\$ 25,000</b>

**Contract Administrator:**

Minneapolis Public Schools

**STRATEGY 2:**

Provide access to computer equipment and training to youth and other community members.

**Strategy Narrative:**

The Washburn Family and Community Resource Center (Hennepin County) has expanded computer opportunities within the Tangletown neighborhood through its support of Station 48. Funds could be used for technology upgrades to existing equipment, new equipment, or to provide instructors.

**Partners:**

- Station 48
- Washburn Family and Community Resource Center
- Tangletown Neighborhood Association

**Resources:**

\$25,000 NRP Funds  
 \$45,000 Washburn Family and Community Resource Center  
 TBD State Technology Initiative funding

**Timeline:**

1998

**Contract Administrator:**

Hennepin County

**GOAL 3:**

**Preserve and enhance the Washburn/Ramsey campus and grounds for the use of students and neighbors.**

**OBJECTIVE 1:**

Improve the Ramsey grounds to better serve the K8 program and create a safe recreational space for the neighborhood.

**STRATEGY 1:**

Partner with the Minneapolis Public School District and Ramsey School to study the Ramsey site for the feasibility of expanding playground, leveling playground/phy-ed surface, and increasing safety of site-users through increased lighting and fencing.

**Strategy Narrative:**

The Tangletown NRP Schools Task Force is working with the Ramsey Site-Base Council, the Ramsey PTA, and a District selected architect to clearly identify the issues at Ramsey's site. Together these groups will look at various options to resolve these issues and, based on previously agreed upon criteria, select a preferred plan. The Tangletown NRP Schools Task Force will be responsible for presenting this preferred plan to the community and soliciting the neighborhood's support.

**Partners:**

- Ramsey IFAC (Principal and Site Base Council)
- Minneapolis Public School District
- Tangletown Neighborhood Association (School Task Force)
- Ramsey PTA and Ramsey Foundation

**Resources:**

\$5000                      Minneapolis Public Schools (existing budget)

**Timeline**

: 1997

**STRATEGY 2:**

Partner with the Minneapolis Public School District and Ramsey IFAC to implement the selected plan as outlined in Strategy 1.

**Strategy Narrative:**

The preferred plan will cost approximately \$300,000. The partners will continue to work to identify the \$90,000 gap in funding and, if necessary, adjust the scope of the project to fit the available funds.

**Partners:**

- Ramsey IFAC (Principal and Site Base Council)
- Minneapolis Public School District
- Tangletown Neighborhood Association (School Task Force)
- Ramsey PTA and Ramsey Foundation
- Rollerblade (Ramsey School Corporate Sponsor)

**Resources:**

\$75,000	NRP Funds
\$75,000	Minneapolis Public Schools (second 7.5%)
\$60,000	Ramsey IFAC fundraising
\$90,000	TBD

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Public Schools

**OBJECTIVE 2:**

Provide appealing and functional outdoor spaces that encourage Washburn students and area residents to make use of the grounds around the school.

**STRATEGY 1:**

Work to create partnerships to improve the Washburn 'commons' with benches, landscaping, and tables.

**Strategy Narrative:**

The neighborhood would like to see the above amenities and create an area that would serve as a social focal point for both students, and the community.

**Partners:**

- Minneapolis School Board
- Washburn School (Principal and Site Base Council)
- Tangletown Neighborhood Association (School Task Force)
- Good Neighbor Agreement
- Minneapolis Redesign/ Washburn Resource Center

**Resources:**

\$1000	Good Neighbor Agreement Funds
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**Timeline:**

1998

# Traffic Safety Task Force

## **Mission:**

The committee believes, based on input from its members, neighborhood residents, and the Tangletown neighborhood's representative on the Minneapolis City Council, that the negative impact of traffic and other public safety issues affecting the neighborhood are of significant concern to the neighborhood. This belief is supported, in part, by the straw poll taken at the NRP prioritization meeting held at Fuller Park on November 11, 1996, at which neighborhood preferences for the use of NRP funds were expressed. To summarize, out of 32 objectives presented, reducing the negative impact of traffic on the Tangletown neighborhood was the third highest priority for those in attendance. The neighborhood's representative on the Minneapolis City Council also reports that complaints regarding traffic predominate all others received by her office.

To achieve its goals of reducing the adverse affects of motor vehicle traffic on the neighborhood, creating a pedestrian and bicycle-friendly environment, and improving public safety in the neighborhood, the committee proposes the plan set forth herein. The primary focus of the plan is a request to the Minneapolis Department of Public works to study and make recommendations regarding traffic calming on "local" residential streets, traffic diversion, neighborhood bicycle routes which coordinate with bicycle routes in adjacent neighborhoods, and other pedestrian-related safety issues. The Department would also be asked to study and make recommendations regarding traffic congestion at certain high volume intersections within the neighborhood. The Department advises that a traffic study preceding any recommendation would take approximately one year, and that any recommendations would require approval by a majority of affected property owners before implementation.

The committee's report also sets forth a framework for installing pedestrian level street lighting throughout the neighborhood. The cost of a neighborhood-wide lighting project would exceed available NRP funding, and therefore could only proceed on the basis of cityimposed assessments against the affected properties.

## **GOAL 1:**

**Ensure a safe environment for Tangletown residents, businesses and visitors.**

### **OBJECTIVE 1:**

Reduce the adverse affects of motor vehicle traffic on streets in the Tangletown neighborhood.

**STRATEGY 1:**

Collect and prioritize traffic concerns in the neighborhood

**Strategy Narrative:**

TNA will continue to survey its residents and collect information on traffic problem-spots. This information will be used to prioritize intersections and/or streets for traffic calming testing.

**Partners:**

- Tangletown Neighborhood Association

**Resources:**

See Livability G2, 02, S1

**Timeline:**

1997-1998

**STRATEGY 2:**

Implement the neighborhood-approved signs of the City's proposed stop sign plan.

**Strategy Narrative:**

TNA and the neighborhood has reviewed the City's recommendation for additional stop signs. With a few exceptions, the plan will be implemented as presented.

**Partners:**

- Minneapolis Public Works Department
- Tangletown Neighborhood Association

**Resources:**

\$1000                      NRP Funds

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Public Works Department

**STRATEGY 3:**

Following the implementation of the stop sign plan (see Traffic G1, 01, S2), the neighborhood will commission the City to conduct a neighborhood-wide traffic management plan to determine the most effective traffic calming and diversion devices.

**Strategy Narrative:**

The purpose of traffic calming measures will be to create a quieter, calmer and more residential feel on the streets where they are employed, and to create a safer environment for pedestrian

and bicycle usage. The committee contemplates that traffic calming measures will be utilized on those residential streets and intersections in the neighborhood where cut through traffic is identified as a significant problem. Traffic calming would not likely result in the diversion of traffic from one "local" residential street to another. The nature, extent and location of any traffic calming measures will ultimately be determined by Public Works and the amount of available NRP funding. The Department will be asked to give highest priority to areas identified by Tangletown neighbors as problem-areas.

Public Works will also be asked to consider traffic diversion (as opposed to traffic calming), where appropriate, through the use of limited turn restrictions (e.g., "no left turn 7-9"). The committee's goal in these instances is to divert traffic from "local" residential streets to collector and arterial streets at certain times of day.

Additionally, Public Works will be asked to study and make recommendations regarding traffic congestion at the 46th Street - Nicollet Avenue intersection, the 50th Street - Nicollet Avenue intersection, the Diamond Lake Road - Nicollet Avenue intersection, the 46th Street - Lyndale Avenue intersection, the 50th Street - Lyndale Avenue intersection, and other major intersections in the neighborhood. The committee has received several comments to the effect that turning delays at these intersections are the cause, in part, for cut through traffic in the surrounding residential areas. Areas of concern regarding traffic which have been brought to the committee's attention are set forth in Appendix A.

**Partners:**

- Minneapolis Public Works Department
- Minneapolis Planning Department

**Resources:**

\$37,000                      NRP Funds (any remaining dollars will go to implementation)

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Public Works Department

**STRATEGY 4:**

Implement the recommended traffic calming and traffic diverting measures outlined in the study based on neighborhood identified priorities.

**Partners:**

- Minneapolis Public Works Department
- Tangletown Neighborhood Association

**Resources:**

\$135,000                      NRP Funds

**Timeline:**

1999

**Contract Administrator:**

Minneapolis Public Works Department

**OBJECTIVE 2:**

Improve the vitality of Nicollet businesses and the function of Nicollet Avenue as a mixed-use corridor.

**STRATEGY 1:**

Establish a "Nicollet Avenue Task Force" based on the Lyndale Avenue Task Force model.

**Partners:**

- Windom Community Council
- Kingfield Neighborhood Association
- Lyndale Neighborhood Association
- Tangletown Neighborhood Association
- Southwest Community Business Association
- Minneapolis Public Works Department
- Minneapolis Planning Department

**Resources:**

\$0

**Timeline:**

1998

**OBJECTIVE 3:**

Increase neighbors feeling of safety.

**STRATEGY I:**

Explore the feasibility of pedestrian level safety lighting throughout the Tangletown neighborhood.

**Strategy Narrative:**

The Traffic Safety Task Force believes that pedestrian level decorative lighting throughout the Tangletown neighborhood would improve public safety, deter crime, enhance the feeling of safety, encourage pedestrian traffic in the neighborhood, and achieve a unifying architectural effect throughout the neighborhood. This type of lighting would also soften the appearance of Nicollet Avenue between the business nodes (46th Street and Diamond Lake Road). The lighting plan, which is based on a preliminary recommendation from the Minneapolis Department of Public Works, calls for 645 fixtures, 16 of which would be "high level" (30') fixtures at signalized intersections. The estimated cost for this project is approximately \$3.7

million, with a typical assessment per household of approximately \$1800 to \$2400 payable over 20 years. Because the cost of this project exceeds available NRP funding, it will not be pursued as part of the NRP process.

**Partners:**

- Minneapolis Public Works Department
- Minneapolis Planning Department
- Tangletown Neighborhood Association
- local businesses and households

**Resources:**

\$0

**Timeline:**

N/A

**GOAL 2:**

**Create an environment more conducive to pedestrian and bicycle usage.**

**OBJECTIVE 1:**

Encourage pedestrian and bicycle use of neighborhood streets and parks.

**STRATEGY 1:**

Develop a Tangletown Bicycle Plan based on adjoining neighborhood's plans, tie Tangletown street bike routes into the master city plan, and connect routes to desired destinations.

**Strategy Narrative:**

The committee proposes that the Minneapolis Department of Public Works, in conjunction with its study of traffic calming and traffic congestion issues in the neighborhood, be asked to study and make recommendations regarding creation of bicycle and pedestrian routes throughout the neighborhood. The goal of this proposal is to create a connection between various parts of the neighborhood and nearby parks and schools. For example, 50th Street is a form of pedestrian barrier between Minnehaha Creek and the neighborhood north of 50th Street, and between Fuller Park and the neighborhood south of 50th Street. Likewise, Nicollet Avenue acts as a pedestrian barrier between Ramsey and Washburn Schools and the neighborhood east of Nicollet Avenue. The Department would be asked to study and make recommendations to reduce these barriers. Any such recommendations by the Department should integrate the Tangletown neighborhood bicycle and pedestrian routes with those of the Windom, Kingfield, and Lynnhurst neighborhoods.

**Partners:**

- Minneapolis Public Works Department
- Minneapolis Planning Department



- Tangletown Neighborhood Association
- adjoining neighborhoods

**Resources:**

\$3000                      NRP Funds (any remaining dollars will go to implementation)

**Timeline:**

1998

**Contract Administrator:**

Minneapolis Public Works Department

**STRATEGY 2:**

Implement bike route study recommendations.

**Partners:**

- Minneapolis Public Works Department

**Resources:**

\$10,000                      NRP Funds

**Timeline:**

1999

**Contract Administrator:**

Minneapolis Public Works Department

**STRATEGY 3:**

Encourage local businesses to provide for safe bicycle parking.

**Strategy Narrative:**

As a way to increase bike ridership, neighborhood businesses will be encouraged to provide safe bicycle parking at their shops.

**Partners:**

- local businesses
- Tangletown Neighborhood Association

**Resources:**

\$0

**Timeline:**

1998-1999

**STRATEGY 4:**

Establish a neighborhood historic walking tour (see Parks & Public Spaces G2, 02, S 1).

# Crime Prevention Task Force

## **Mission:**

At the Tangletown neighborhood's "dot-mocracy" prioritization, issues relating to crime and safety received the sixth highest vote out of 32 categories. This indicates that our neighbors want to reduce crime and to gain a sense of security in their homes and neighborhood. Based on our neighbors' input, the crime prevention committee is proposing a number of methods to achieve these goals including: neighborhood block clubs, education, community-based policing, increased lighting and home security devices, and restorative justice. In addition, we envision adopting standard of zero tolerance to drugs, violence, domestic abuse and crimes against property in the Tangletown neighborhood.

## **GOAL 1:**

**Ensure a safe environment for Tangletown residents, businesses and visitors.**

### **OBJECTIVE 1:**

**Increase neighbors feeling of safety and improve relations with government services.**

### **STRATEGY 1:**

Hire a Community Organizer to work with CCP/SAFE and TNA Board.

Strategy Narrative:

TNA will hire a community organizer that works with the neighborhood, CCP/SAFE and the TNA board to perform the following functions:

- assist CCP/SAFE in recruiting and supporting CCP Block Leaders and in *identifying* additional McGruff Houses;
- assist CCP/SAFE in coordinating Self Defense Workshops, individual block/alley/home crime prevention audits and other events;
- coordinate programs for community oriented policing, restorative justice, youth initiative, senior outreach and others;
- assist CCP/SAFE in the distribution of safety and crime prevention resource materials; research and apply for additional funding for crime prevention projects; and,
- measure and evaluate the effectiveness and neighborhood perception of NRP crime prevention efforts.

This strategy will increase the strength of the neighborhood by building a sense of security, encourage neighbors to get to know and look out for each other through the use of CCP block clubs and other programs, and increase neighbor's awareness of crime prevention techniques.

**Partners:**

- CCP/SAFE
- Tangletown Neighborhood Association

**Resources:**

See Livability G2,02, S1

**Timeline:**

1998 to 2001(4 years)

**STRATEGY 2:**

Establish a rebate for home security hardware.

**Strategy Narrative:**

Provide neighbors with rebates for safety hardware following attendance at a neighborhood CCP/SAFE meeting or other neighborhood-wide event and purchase of one of the following:

- Dead-bolt locks (\$50, includes lock installation)
- Motion detector lights (\$15 each)
- Window locks (\$1 each)
- Bike locks (\$20 each)
- Alarm system installation (\$100 savings)

Making this hardware available provides an incentive to get residents to attend a CCP/SAFE meeting and learn about crime prevention, increases sense of security, provides proven deterrents to crime, and helps senior citizens and others with limited incomes to afford home security.

**Partners:**

- CCP/Safe
- Minneapolis Police Department, 5<sup>th</sup> Precinct
- Tangletown Neighborhood Association
- local vendors

**Resources:**

\$12,750                      NRP Funds

**Timeline:**

1998

**Contract****Administrator:**

CCP/Safe

**STRATEGY 3:**

Support police bike patrols for six weeks during the summer and for two weeks at the start of school in the Fall.

**Strategy Narrative:**

These patrols will serve the entire neighborhood and will target areas such as business nodes, Fuller Park, the watertower, and other spots that will be determined based on CCP/SAFE team recommendations and the input of Tangletown neighbors. The bike patrols will serve the following purposes:

- increases visibility of law enforcement as a deterrent to crime;
- allows neighbors to talk to police officers to express concerns and educate officers as to problem areas;
- encourages increased pedestrian traffic which also deters crime; provides neighbors with an increased sense of security;
- builds positive relationships and goodwill between the community (especially young people) and the police; and,
- improve the health and fitness of officers which helps reduce stress and enhance on-the-job performance.

**Partners:**

- CCP/SAFE
- Minneapolis Police Department, 5<sup>th</sup> Precinct

**Resources:**

\$24,000                      NRP Funds

YEAR	1998	1999	2000
NRP Funds	\$ 8,000	\$ 8,000	\$ 8,000

**Timeline**

1999&2000

**Contract Administrator:**

Minneapolis Police Department